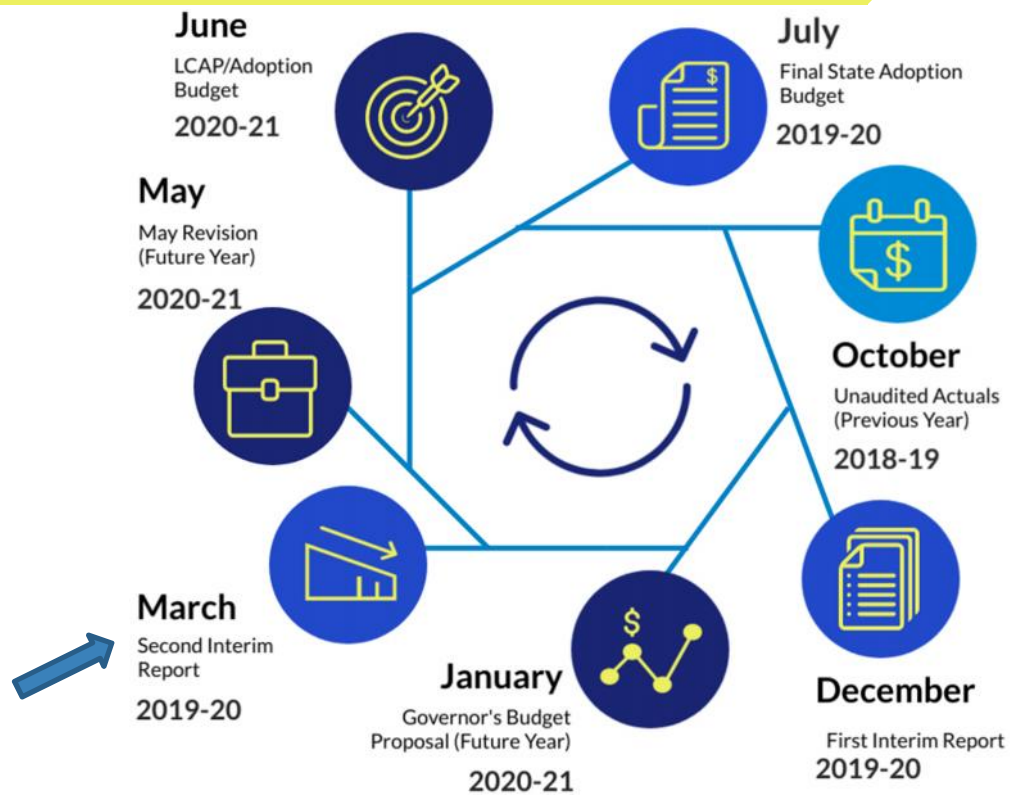


# Second Interim Budget Report Fiscal Year 2019-2020

March 19, 2020



# Budget Reporting Cycle



# Budget Considerations

DJUSD has a strong tradition of academic excellence and fiscal responsibility.

While State funding has increased, it's not enough to pay for all the services we'd like to have for our students and families at this time.

The Board and administration are committed to invest returning dollars strategically and wisely towards the future of our district.

# Interim Reporting Overview

School districts are required to file two interim reports during each fiscal year on the status of the District's financial health. These reports must include a certification of whether or not the District is able to meet its financial obligations.

- Has sufficient cash to pay District payroll and vendors for supplies and services

A positive certification is assigned when the District can meet its financial obligations for the current and two subsequent fiscal years.

- Has sufficient cash to pay District payroll and vendors for supplies and services for a 3-year period

## Second Interim General Fund Summary

The District's State funding is based upon January Budget and projections from the Department of Finance.

- Funding LCFF for inflation (COLA) only funding going forward

The District's current "positive" budget certification is based upon:

- Projected growth in LCFF revenue from the Department of Finance assumptions
- Decrease staffing ratios including the use of attrition reductions to generate budget savings
- The District will need to plan the use of projected increases in State LCFF revenue and future budget reduction actions to address structural deficit spending and to meet the future needs of the district for student programs, employee compensation and other operating expenditures

# Second Interim Overview

Comparisons to First Interim Report (December)  
Multi-Year Projections  
Considerations and Fiscal Sustainability

# Budget Revision Assumptions General Fund 2019-2020

## Final State Budget Assumptions

- Pension Costs, Special Education Funding (One-Time)  
Projected Paid ADA of 7,654
- Actual DJUSD Non-Charter Enrollment of 7,964
- Position Control – Classroom FTE, Stipends, Benefits
- Program costs
- Utilities and Operating costs

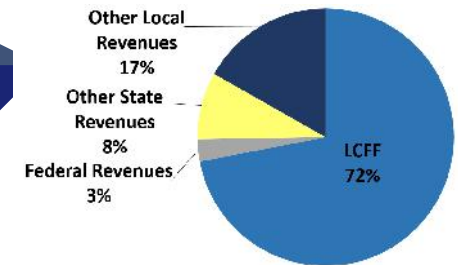
**DAVIS JOINT UNIFIED SCHOOL DISTRICT  
SECOND INTERIM GENERAL FUND SUMMARY**

Description	<----- 2019-20 BUDGET----->		
	UNRESTRICTED	RESTRICTED	TOTAL
REVENUES	\$83,482,253	\$13,862,972	\$97,345,225
EXPENDITURES	\$66,819,069	\$35,256,437	\$102,075,506
OTHER FINANCING SOURCES/USES	(\$18,261,587)	\$17,888,581	(\$373,006)
<b>NET INCR. (DECR.) IN FUND BALANCE</b>	<b>(\$1,598,403)</b>	<b>(\$3,504,884)</b>	<b>(\$5,103,287)</b>
BEGINNING FUND BALANCE JULY 1ST	\$5,756,339	\$4,767,633	\$10,523,972
<b>ENDING FUND BALANCE JUNE 30TH</b> <i>RESERVE %</i>	<b>\$4,157,936</b> <i>4.1%</i>	<b>\$1,262,749</b>	<b>\$5,420,685</b>
<b><u>COMPONENTS OF ENDING BALANCE</u></b>			
Revolving Cash/Stores	\$67,500		\$67,500
Legally Restricted Balances	\$0	\$1,262,749	\$1,262,749
Designated for Economic Uncertainties	\$3,076,196		\$3,076,196
<i>Designated for Economic Uncertainties %</i>	<i>3.0%</i>		
<b><u>Other Assignments:</u></b>			
State Funding Contingency	\$800,000		\$800,000
Deficit Spending Reserves	\$214,240		\$214,240
<i>Total Other Assignments %</i>	<i>1.0%</i>		
Unassigned/Unappropriated Amount	\$0	\$0	\$0
<i>Total Unassigned %</i>	<i>0.0%</i>		



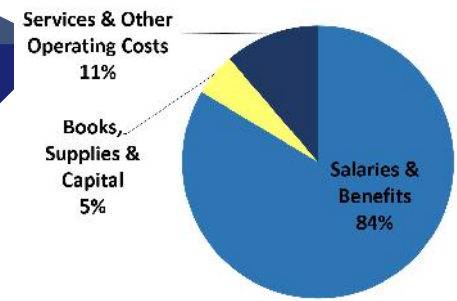


## Second Interim Compared to First Interim Total Revenues (Unrestricted and Restricted)



(In Thousands)	Unrestricted Variance FY 2019-20	Restricted Variance 2019-20	Total Variance	Reason(s)
LCFF	\$1	-	\$1	
Federal Revenues	-	\$17	\$17	Title I Funding
Other State Revenues	\$375	-\$3,413	-\$3,038	Grants: Classified Employee to Teacher, Classified Professional Development
Other Local Revenues	-\$8	\$573	\$566	Local Solutions grant, local site & program donations
<b>Total Revenues</b>	<b>\$369</b>	<b>-\$2,822</b>	<b>-\$2,454</b>	

# Second Interim Compared to First Interim Total Expenditures (Unrestricted and Restricted)



(In Thousands)	Unrestricted Variance FY 2019-20	Restricted Variance 2019-20	Total Variance	Reason(s)
Salaries and Benefits	-\$290	\$3,647	\$3,357	Pensions on behalf expenditures offset by final payroll reconciliation
Books, Supplies and Capital	\$2	-\$268	-\$267	Restricted Local Grants and Donations
Services, Other Operating and Other Outgo	-\$225	-\$722	-\$947	Restricted Local Grants and Donations, Maintenance
<b>Total Expenditures</b>	<b>-\$513</b>	<b>\$2,657</b>	<b>\$2,144</b>	

**DAVIS JOINT UNIFIED SCHOOL DISTRICT  
SECOND INTERIM GENERAL FUND UNRESTRICTED SUMMARY**

Description	<----- 2019-20 BUDGET----->		
	BOARD APPROVED BUDGET	SECOND INTERIM BUDGET	DIFFERENCE
REVENUES	\$83,113,681	\$83,482,253	\$368,572
EXPENDITURES	\$66,305,954	\$66,819,069	(\$513,115)
OTHER FINANCING SOURCES/USES	(\$17,930,360)	(\$18,261,587)	(\$331,227)
<b>NET INCR. (DECR.) IN FUND BALANCE</b>	<b>(\$1,122,633)</b>	<b>(\$1,598,403)</b>	<b>(\$475,770)</b>
BEGINNING FUND BALANCE JULY 1ST	\$5,756,339	\$5,756,339	\$0
<b>ENDING FUND BALANCE JUNE 30TH</b>	<b>\$4,633,706</b>	<b>\$4,157,936</b>	<b>(\$475,770)</b>
<i>RESERVE %</i>	<i>4.4%</i>	<i>4.1%</i>	<i>-0.4%</i>
<b>COMPONENTS OF ENDING BALANCE</b>			
Revolving Cash/Stores	\$67,500	\$67,500	\$0
Designated for Economic Uncertainties	\$3,390,740	\$3,076,196	(\$314,545)
<i>Designated for Economic Uncertainties %</i>	<i>3.2%</i>	<i>3.0%</i>	<i>-0.2%</i>
<b>Other Assignments:</b>			
State Funding Contingency	\$1,175,466	\$800,000	(\$375,466)
Deficit Spending Reserves	\$0	\$214,240	\$214,240
<i>Total Other Assignments %</i>	<i>1.1%</i>	<i>1.0%</i>	<i>-0.1%</i>
Unassigned/Unappropriated Amount	\$0	\$0	\$0
<i>Total Unassigned %</i>	<i>0.0%</i>	<i>0.0%</i>	<i>0.0%</i>
<b>Operating Deficit - / Surplus +</b>	<b>(\$1,400,000)</b>	<b>(\$1,600,000)</b>	<b>(\$200,000)</b>



## Unrestricted Differences

**+Favorable / - Unfavorable**

<b>Revenue</b>	<b>+\$368,572</b>
LCFF Revenue	+\$1k
Other State Revenues	+\$375k
- <i>True-up of one-time revenues (Teacher Credentialing)</i>	
Other Local Revenues	-\$8k



## Unrestricted Differences

**+Favorable / - Unfavorable**

<b>Expenditures</b>	<b><u>-\$513,115</u></b>
---------------------	--------------------------

Salaries & Benefits	<b>-\$290k</b>
---------------------	----------------

- Position control true-up and reconciliation

Supplies, Services and Capital	<b>-\$203k</b>
--------------------------------	----------------

- One-time restricted credentialing and true-up of commitments

Other outgo/Indirect Costs	<b>-\$20k</b>
----------------------------	---------------

<b>Other Financing</b>	<b><u>-\$331,227</u></b>
------------------------	--------------------------

Contributions & Transfers Out	<b>-\$331k</b>
-------------------------------	----------------

- SNS program transfer, one-time federal program adjustment, required maint. transfer

<b>Net Incr. + / Decr. – In Fund Balance</b>	<b><u>-\$475,770</u></b>
--	--------------------------

# Unrestricted Risk and Opportunities

## Risks

- Attendance rate (decreased ADA)
- Special Education costs

## Opportunities

- Under spending
- Increased revenues

**DAVIS JOINT UNIFIED SCHOOL DISTRICT  
SECOND INTERIM GENERAL FUND RESTRICTED SUMMARY**

Description	<----- 2019-20 BUDGET----->		
	BOARD APPROVED BUDGET	SECOND INTERIM BUDGET	DIFFERENCE
REVENUES	\$16,685,258	\$13,862,972	<b>(\$2,822,286)</b>
EXPENDITURES	\$37,913,205	\$35,256,437	<b>\$2,656,768</b>
OTHER FINANCING SOURCES/USES	\$17,667,880	\$17,888,581	<b>\$220,701</b>
<b>NET INCR. (DECR.) IN FUND BALANCE</b>	<b>(\$3,560,067)</b>	<b>(\$3,504,884)</b>	<b>\$55,183</b>
BEGINNING FUND BALANCE JULY 1ST	\$4,767,633	\$4,767,633	\$0
ENDING FUND BALANCE JUNE 30TH	\$1,207,566	\$1,262,749	<b>\$55,183</b>
<b>COMPONENTS OF ENDING BALANCE</b>			
Legally Restricted Balances	\$1,207,566	\$1,262,749	<b>\$55,183</b>
Unassigned/Unappropriated Amount	\$0	\$0	\$0
<b>RESTRICTED BALANCE DETAIL</b>			
<i>Lottery Instructional Materials</i>	<i>\$794,705</i>	<i>\$794,705</i>	<i>\$0</i>
<i>Low Performing Student Block Grant</i>	<i>\$0</i>	<i>\$13,256</i>	<i>\$13,256</i>
<i>Donations and Grants</i>	<i>\$412,861</i>	<i>\$454,788</i>	<i>\$41,927</i>
<b>TOTAL LEGALLY RESTRICTED BALANCES</b>	<b>\$1,207,566</b>	<b>\$1,262,749</b>	<b>\$55,183</b>





## Restricted Differences

**+Favorable / - Unfavorable**

<b>Revenue</b>	<b><u>-\$2,822,286</u></b>
<b>Federal Revenues</b>	<b>+\$17k</b>
- Title III Immigrant Funding (did not qualify)	
<b>Other State Revenues</b>	<b>+\$3,413k</b>
- State Pension Accounting STRS/PERS On-Behalf	
<b>Other Local Revenues</b>	<b>+\$573k</b>
- Local grants and donations	



## Restricted Differences

**+Favorable / - Unfavorable**

<b>Expenditures</b>	<b>+\$2,656,768</b>
Salaries & Benefits	+\$3,647k
- State Pension Accounting STRS/PERS On-Behalf	
Supplies, Services and Capital	-\$1,006k
- Teacher Credentialing and Other Local Grants and Donations	
Other outgo/Indirect Costs	+\$16k
<b>Other Financing</b>	<b>+\$220,701</b>
Contributions & Transfer Out	+\$221k
- one-time federal program adjustment, required maint. transfer	
<b>Net Incr. + / Decr. – In Fund Balance</b>	<b>+\$55,183</b>

# Restricted Risk and Opportunities

## Risks

- Special Education revenue & expense

## Opportunities

- Staffing and service levels
- Under spending of expenditures
- Revenue increases
  - SELPA funding
  - Local donations

# Multi-Year Projections




## Multi-Year Projection (MYP) Assumptions for Second Interim (2019-2022)

Enrollment and Attendance Declining  
LCFF = COLA Increase only (through 2022)  
Parcel Tax Rate will be Adjusted for Inflation  
Continued Cost Increases (pensions, net step and column)  
LCFF Supplemental Program Spending Requirements  
Budget Reductions to Meet 3% Reserve

## MYP Assumptions Changes since December

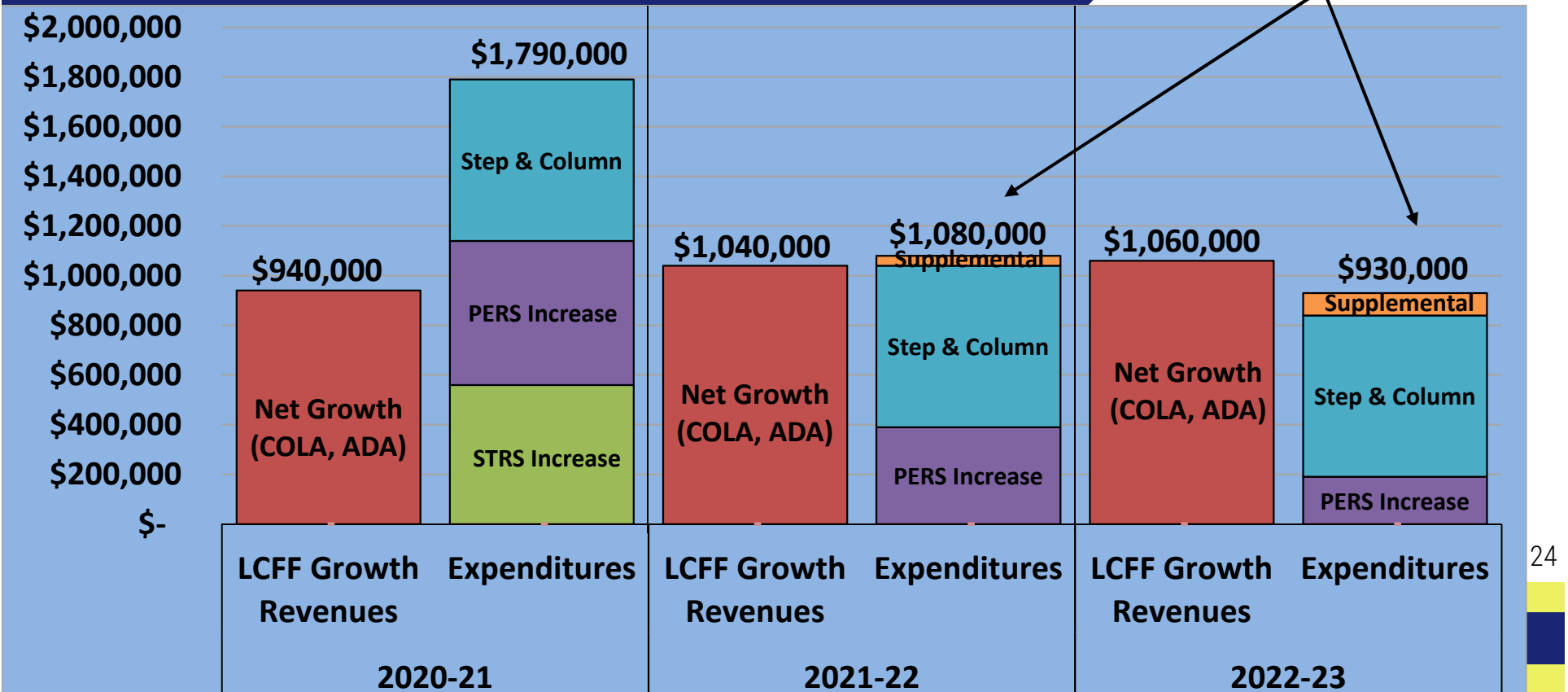
Decreased Enrollment of 175 Students (2019-2022) (-\$800 K -\$1.6 Million ongoing)  
Decrease in Projected COLA (-\$400 K ongoing)  
Special Education Funding (+\$800 K on-going; held in reserve until approved)

# Multi-Year Projections – General Fund

Key Assumptions	2019-20	2020-21	2021-22
DJUSD Enrollment (Non-Charter - excludes DVCA)	7,964	7,864	7,764
<i>Change in Enrollment</i>	(35)	(100)	(100)
Average Daily Attendance (ADA)	7,654	7,587	7,493
<i>Change in ADA</i>	(49)	(67)	(94)
Total LCFF Funding per ADA (RATE)	\$9,142	\$9,347	\$9,603
PROJECTED COLA %	3.26%	2.29%	2.71%
PROJECTED LCFF GROWTH % (RATE)	3.19%	2.24%	2.75%
<b>TOTAL LCFF REVENUE</b>	<b>\$69,974,104</b>	<b>\$70,913,241</b>	<b>\$71,957,256</b>
<b>LCFF FUNDING CHANGE</b>	<b>\$1,729,341</b>	<b>\$939,137</b>	<b>\$1,044,015</b>
<b>PARCEL TAX REVENUE</b>	<b>\$10,238,536</b>	<b>\$10,501,140</b>	<b>\$10,731,140</b>
Projected Step & Column Increases		\$1,133,000	\$1,133,000
Pension Contribution Increase STRS	\$360,000	\$560,000	\$0
Pension Contribution Increase PERS	\$310,000	\$580,000	\$390,000
<b>TOTAL UNRESTRICTED RESERVE %</b>	<b>4.1%</b>	<b>3.9%</b>	<b>3.9%</b>
<b>RESERVE FOR ECONOMIC UNCERTAINTIES %</b>	<b>3.0%</b>	<b>3.0%</b>	<b>3.0%</b>
<b>Budget Reductions - Staffing</b>		<b>\$437,000</b>	
<b>Budget Reductions - Operating Expenditures</b>		<b>\$50,000</b>	

# Projected LCFF Growth & Expenditures with enrollment decline

STRS increases could happen in future years





## Second Interim Multi-Year Projection (Unrestricted)

Description	2019-20	2020-21	2021-22
REVENUES	\$83,482,253	\$83,595,487	\$84,869,502
EXPENDITURES	\$66,819,069	\$66,848,070	\$67,810,476
OTHER FINANCING SOURCES/USES	(\$18,261,587)	(\$17,066,700)	(\$17,006,148)
NET INCR. (DECR.) IN FUND BALANCE	(\$1,598,403)	(\$319,283)	\$52,878
BEGINNING FUND BALANCE JULY 1ST	\$5,756,339	\$4,157,936	\$3,838,653
ENDING FUND BALANCE JUNE 30TH	\$4,157,936	\$3,838,653	\$3,891,531
RESERVE %	4.1%	3.9%	3.9%
<b>COMPONENTS OF ENDING BALANCE</b>			
Revolving Cash/Stores/Prepaid	\$67,500	\$67,500	\$67,500
Designated for Economic Uncertainties \$	\$3,076,196	\$2,971,153	\$3,024,031
Designated for Economic Uncertainties %	3.0%	3.0%	3.0%
<b>Other Assignments</b>			
State Funding Contingency	\$800,000	\$800,000	\$800,000
Deficit Spending Reserves	\$214,240	\$0	\$0
Total Other Assignments %	1.0%	0.8%	0.8%
Unassigned Amount	\$0	\$0	\$0
Unassigned/Unappropriated %	0.0%	0.0%	0.0%
Operating Deficit - / Surplus +	(\$1,600,000)	(\$300,000)	\$100,000

# Considerations and Fiscal Sustainability Indicators

Lower LCFF Inflation growth (COLA) projections  
State not prioritizing local district allocations for existing programs  
Recognize Year-to-Year Trends Including Declining Resident Enrollment and Deficit Spending  
Reserve Levels  
General Fund Contributions

# Mult-Year Planning Considerations

## LCFF Funding

Funded at COLA (Inflation)

January Budget COLA adjusted down from First Interim Budget Projections

No planned State increases for aspirational targets

	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
January Budget	3.26%	2.29%	2.71%	2.82%
First Interim Budget	3.26%	3.00%	2.80%	3.16%
<b><i>Change</i></b>		<b>-0.71%</b>	<b>-0.09%</b>	<b>-0.34%</b>

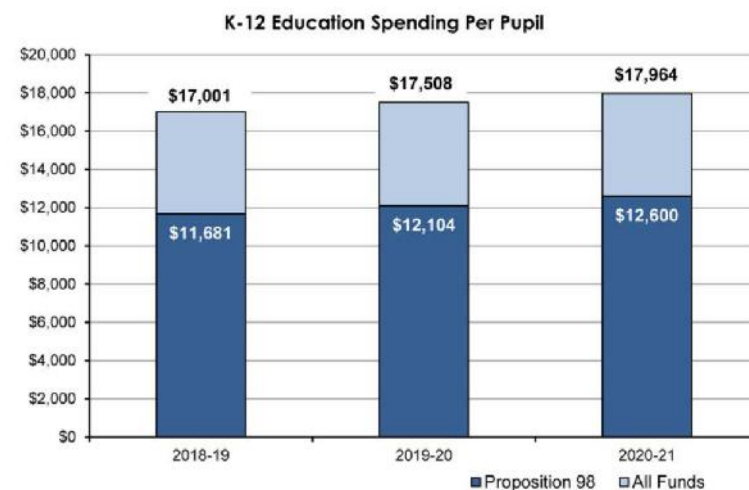
# State not prioritizing local district allocations for existing on-going programs

## GOVERNOR'S BUDGET SUMMARY — 2020-21

### INVESTING IN EDUCATION

The Proposition 98 funding for K-12 schools and community colleges for 2020-21 is \$84 billion—an all-time high. When combined with more than \$819 million in settle-up payments for prior fiscal years, the Budget proposes an increased investment of \$3.8 billion in schools and community colleges.

Reflecting the changes to Proposition 98 funding levels noted above, total K-12 per-pupil expenditures from all sources are projected to be \$17,508 in 2019-20 and \$17,964 in 2020-21—the highest level ever. Ongoing K-12 per-pupil expenditures of Proposition 98 funds are \$12,600 in 2020-21, an increase of \$496 per pupil over the level provided in 2019-20—and \$5,600 higher than its low point in 2011-12.



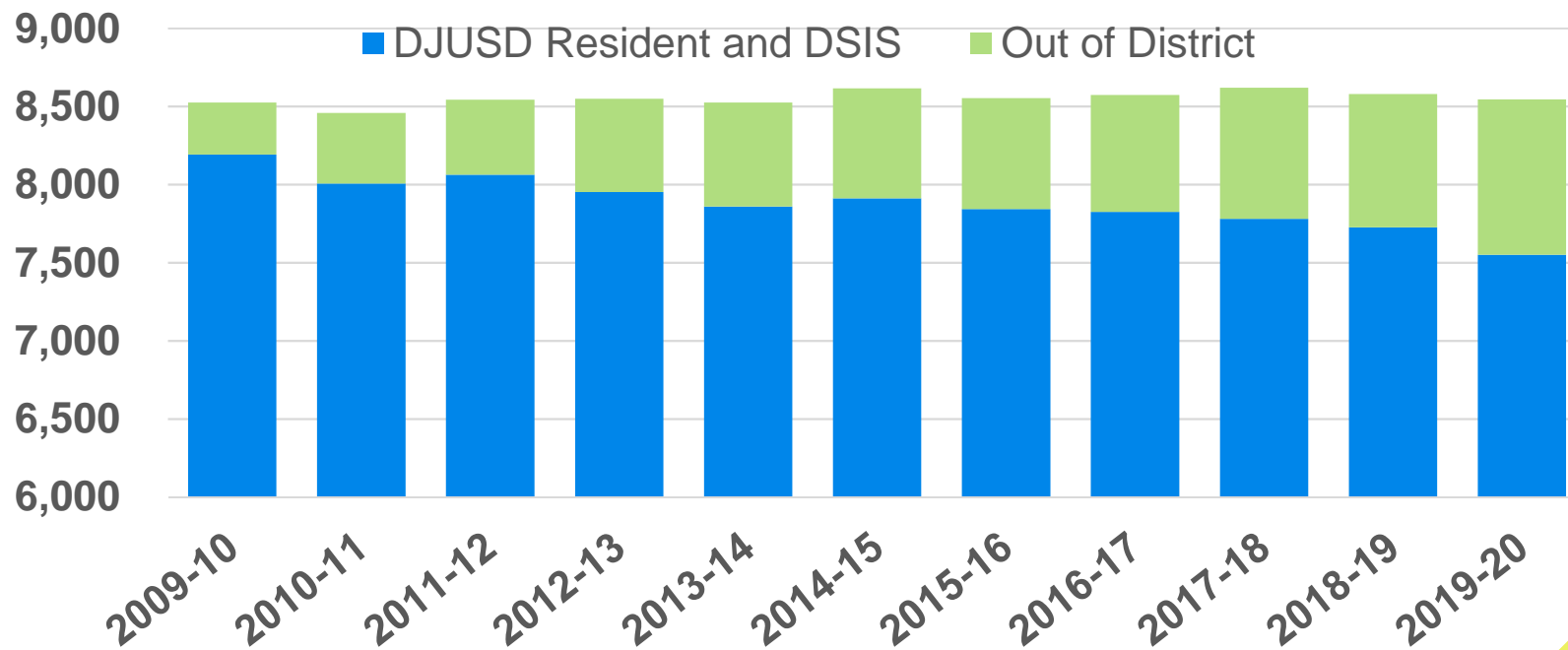
# State not prioritizing local district allocations for existing on-going programs

*“investment of \$3.8 billion in schools and community colleges”*

*K-12 : \$3.4 billion (\$496 per student)  
Community Colleges: \$0.4 Billion*

<b>Proposition 98 K-12 Spending On-Going Programs:</b>	<b>\$'s In Millions</b>	<b>%</b>
K-12 COLA (LCFF and Categoricals)	\$1,328	39%
Special Education Formula Reform (AB602)	\$645	19%
Special Education Pre-School Grant (one-time purpose)	\$250	7%
Nutrition Reimbursement Rate Increase	\$60	2%
Other	\$9	0%
<b>Total K-12 On-Going Spending</b>	<b>\$2,292</b>	<b>67%</b>
<b>Proposition 98 K-12 Spending One-Time Programs:</b>		
Teacher Initiatives	\$768	22%
Community School Grants	\$300	9%
Classified Teacher Credential Program	\$20	1%
Computer Science Credential	\$15	0%
Other	\$33	1%
<b>Total K-12 One-Time Spending from On-Going Resources</b>	<b>\$1,136</b>	<b>33%</b>
<b>Total Proposition 98 K-12 Increases</b>	<b>\$3,428</b>	<b>100%</b>

# DJUSD Enrollment History



# Fiscal Health



## Fiscal Health Analysis



32

- **Davis Joint USD | BP 3100 Business and Non-instructional Operations Budget**

The Board of Education recognizes its critical responsibility for adopting a sound budget for each fiscal year which is aligned with the district's vision, goals, and priorities. The district budget shall guide administrative decisions and actions throughout the year and ***shall serve as a tool for monitoring the fiscal health of the district.***

The Board shall establish and maintain a general fund reserve for economic uncertainty that **meets or exceeds** the requirements of law. (Education Code 33128.3; 5 CCR 15450)

- **Board direction given in 2007 to follow FCMAT recommendations for fiscal health following the 2006 FCMAT Fiscal Review**
  - Review indicators to measure fiscal health on an annual basis



# Fiscal Health Indicators

33



- Most Important Fiscal Indicators
  - Recognize year-to-year trends, e.g., declining enrollment or **deficit spending**\*\*
  - **Maintain reserves**\*\*
  - **Control escalating contributions** from general fund \*\*

\*\* Represents the conditions that have been found most frequently to indicate fiscal distress

# Important Reminders

DJUSD is highly dependent on increases in State funding  
Reserve levels are low, slightly above the minimum  
Fiscal distress is a common problem in districts with  
declining enrollment and multiple years of deficit  
spending

# Acknowledgements

The 2019-20 Second Interim Budget represents the time and effort of our District team. These budget revisions include extra efforts by school site staff, department staff and other program staff.

Questions?